



May 16, 2023



# Key Business Facts

2022 Results (\$mms)	
Sales	\$201
EBIT	\$38
Return on Sales	19%



Continuous operations since 1987



218,000 ft<sup>2</sup> mfg. space in Ashland, MA



250 domestic employees



UK and India sales and support in  
non-debtor sister companies

# Key Products - Kidde Fire Systems

## Gaseous Engineered Suppression



ECS-360



ECS-500™

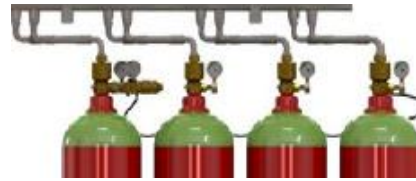


ADS



MIL-Spec

### Chemical Clean Agents



Natura™

### Inert Gases



HPCO2

### Carbon Dioxide



LPCO2

## Detection Alarm & Control



ARIES

### Addressable Smart Systems



AEGIX

### Conventional Systems



ModuLaser

### Specialty Detection



LHS

## Chemical Pre-Engineered Suppression

### Wet Chemical

WHDR™

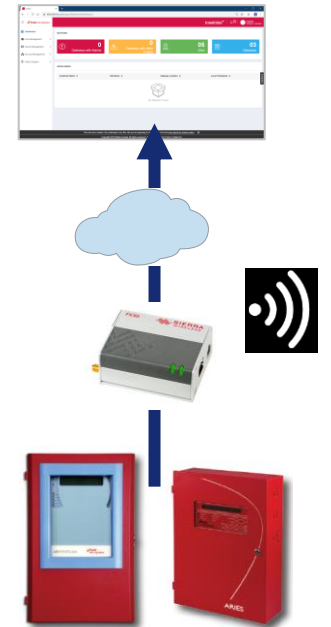


### Dry Chemical

IND™



## Connected Solutions



# Key Products - Fenwal Controls

## Gas Ignition Control



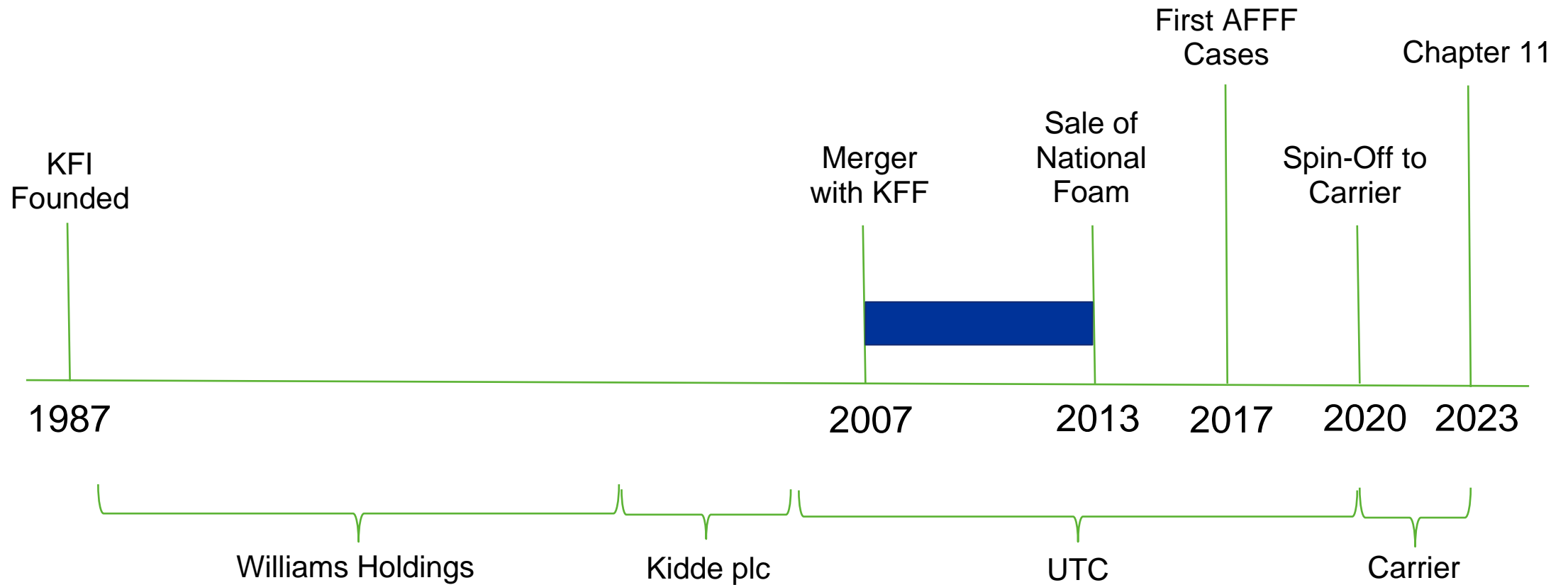
Certifications:



## Temperature Controls



# Operation of National Foam by KFI





# Aqueous Film-Forming Foam (“AFFF”)

Firefighting foam that spreads rapidly across the surface of a fuel fire

Historically, producers used persistent chemicals (PFAS) in fluorosurfactants that repel both fuel and water

- Perfluorooctanesulfonic acid (PFOS)  
– phased out in 2002
- Perfluorooctanoic acid (PFOA)  
– phased out in 2015

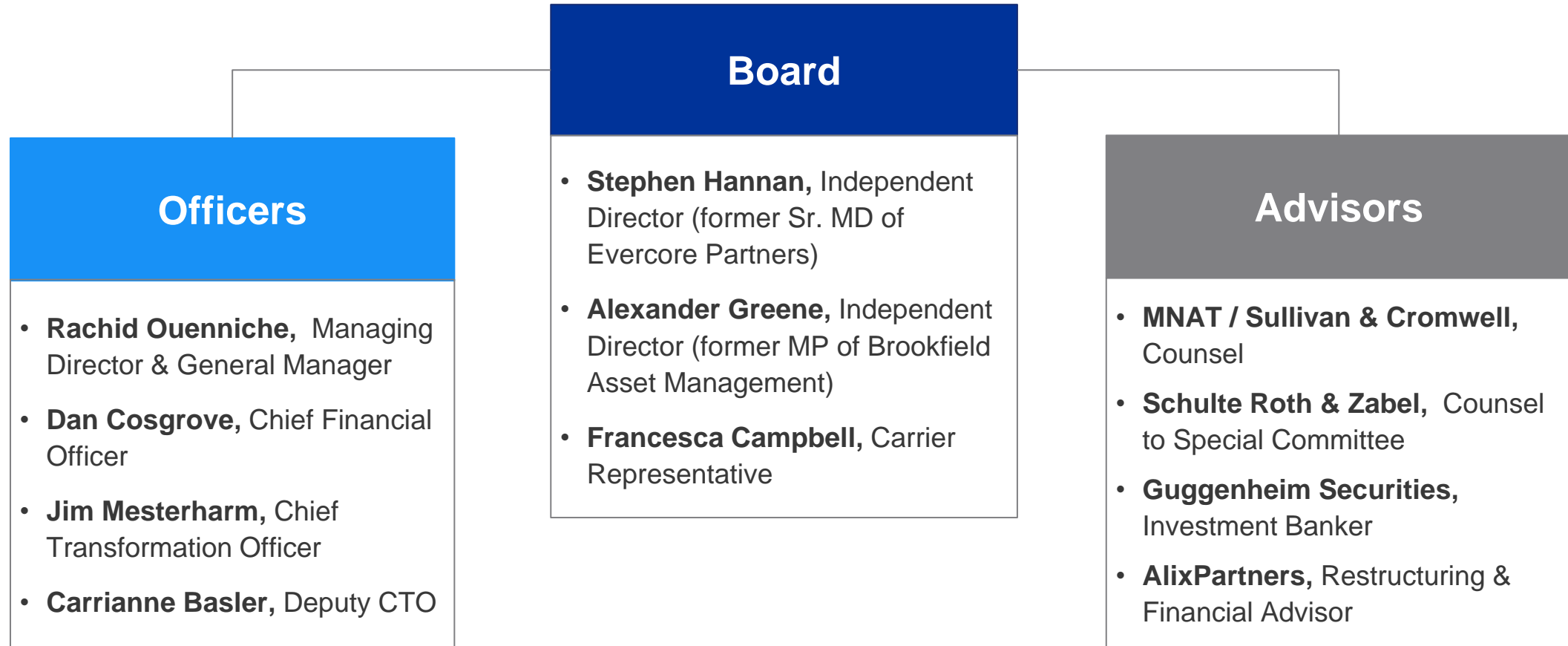
National Foam’s AFFF included third party fluorosurfactants with trace amounts of PFOA and precursor chemicals alleged to degrade to PFOA in the environment



# AFFF Claims Against and By KFI



# Governance





# Strategic Review Considerations

Financial	Strategic
<ul style="list-style-type: none"><li>• AFFF liabilities are large and uncertain</li><li>• Insurers dispute coverage</li><li>• National Foam indemnity may not be collectible</li><li>• Carrier not willing to provide capital</li></ul>	<ul style="list-style-type: none"><li>• No access to capital investment</li><li>• No active owner</li><li>• No sale opportunities unless “free and clear”</li><li>• Strong current cash position</li></ul>

# Goals in Chapter 11

- ☐ Preserve going concern value
- ☐ Conduct competitive sale process
- ☐ Assess and settle or pursue litigation claims against insurers, National Foam, DuPont and others
- ☐ Resolve at arm's-length all KFI-related issues with UTC/Raytheon, Carrier and related parties
- ☐ Allocate distributable value to competing stakeholders in an orderly, transparent and fair process