

July 18, 2024

Dear One Table Creditors,

One Table Restaurant Brands (OTRB) announced yesterday that it, along with certain of its affiliates, have filed voluntary petitions for relief under Chapter 11 of the Bankruptcy Code.

We made the difficult decision to file for Chapter 11 in order to address existing debt and debt-like liabilities. Prior to filing, OTRB reached an understanding with its secured lender to support the company's restructuring. This plan will provide a sustainable path forward for Tender Greens and Tocaya, and OTRB intends to move through the bankruptcy process as quickly as possible.

As a valued member of our extended vendor community, you have been a significant business partner to-date and we apologize for any inconvenience or disruption our filing and or necessary process may cause.

We have no plans to close any restaurants at this time and will continue to operate our business as usual.

Below, please find a Creditor FAQ Sheet and for additional information, including:

- Case Information
- Court Updates
- Dates & Timelines
- Company Communications
- Contact Information

Please visit:

Cases.stretto.com/onetable or call:

855.513.4115 (Toll Free) & 707.302.6128 (International)

E-mail: OneTable Inquiries@stretto.com

Thank you,



Harald Herrmann
CEO
One Table Restaurant Brands



FAQs for Creditors of One Table Regarding Chapter 11 Voluntary Bankruptcy:

- 1. What does the voluntary Chapter 11 bankruptcy filing mean for our outstanding debts?** The Chapter 11 filing allows us to restructure our debts while continuing normal operations. We're committed to fulfilling our financial obligations to creditors to the best of our ability.
- 2. Will we continue to receive payments for outstanding debts?** We understand the importance of meeting our financial obligations. While there may be changes to payment schedules, we'll communicate openly and work towards resolving outstanding debts in a fair and timely manner, to the best of our ability given financial constraints.
- 3. How will the bankruptcy process impact our ability to recover debts owed?** The bankruptcy process provides a framework for addressing debts in an orderly manner. We'll work with you to navigate this process and strive to reach agreements that are equitable for all parties involved.
- 4. Will there be any opportunities for creditors to participate in the restructuring process?** Depending on the circumstances, there may be opportunities for creditors to participate in the restructuring process. We'll provide information on any relevant proceedings and welcome your input as we work towards a successful resolution.
- 5. How can we ensure ongoing communication and collaboration during the bankruptcy proceedings?** Open communication is crucial during this time. We encourage you to reach out with any questions or concerns you may have, and we'll strive to provide timely and transparent updates on the status of our restructuring efforts.
- 6. Will we continue to receive payments for goods or services provided?** We understand the importance of honoring our financial obligations. For all goods and services provided after the bankruptcy filing date of July 16, 2024, One Table will pay suppliers on our standard terms. These claims are considered "administrative claims" and are given priority. We have enough funds to continue operations and to fulfill our obligations to our valued suppliers on a going forward basis. Goods and services provided before the filing date become "pre-petition claims." These claims generally are unable to be paid back during this time but will be addressed through a sale and/or the Chapter 11 plan. Suppliers with pre-petition claims will receive a notice on the hearing where the approval of the statement, confirmation of the plan and the related objection deadline will be considered.
- 7. How will I know if I have an allowed claim?** The Company will file with the Court lists and schedules of items owned by the Company and amounts owed by the Company, including overdue bills as of the filing date. Any vendors or suppliers that believe they are owed something by the Company may submit evidence to the Court. If there are any discrepancies in the amounts listed by the Company as being owed, we encourage you to file a proof of claim, which will be reviewed to ensure correct amounts are included.
- 8. If I am owed for past invoices, do I have to go through a special process to get paid?** All vendors and suppliers that believe they are owed must file a proof of claim by the deadlines of the bankruptcy case. All information will be available at Cases.stretto.com/onetable.

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9. **Will I need a claim form, or will I automatically be paid for the outstanding, pre-petition amount owed to me?** If your information is correctly listed in the debtor's schedules, and you agree, then no further action is needed. If you are listed in the "Schedule of Assets and Liabilities," and your claim is marked as disputed or unliquidated, you're incorrectly unlisted, or your information is wrong, then you will need to file a proof of claim. The "Schedule of Assets and Liabilities" will be posted online here: Cases.stretto.com/onetable. All creditors listed will receive notice with a deadline for filing, instructions, and a claim form. Claims can also be filed online at Cases.stretto.com/onetable.
10. **I have a purchase order from prior to One Table's filing. If I supply the goods/services, will I get paid and, if so, when?** The Company will operate as normal. Invoices for goods and services received after the bankruptcy file date will be considered administrative claims and will be paid as normal. For questions, consult legal counsel.
11. **Can I still cash checks from One Table during the bankruptcy process?** Yes.
12. **Why should I continue to provide the Company with goods and services if I have pre-petition claims?** Reasons to maintain your business relationship with the Company include:
 - a. All post-petition claims are considered priority status, as they are "administrative expenses." Per the Bankruptcy Code, One Table is required to pay these expenses under the terms of the transaction.
 - b. Supplier community support and One Table's success during the Chapter 11 filing greatly influence the value of pre-bankruptcy claims. Each supplier has the chance to increase the value of outstanding balances at the time of filing.
 - c. One Table will continue to operate as normal after filing and values its relationships with suppliers.
13. **Companies that file for Chapter 11 may put some suppliers on a "Critical Vendors List" that allows them to continue to be paid under normal terms. How can I get on that list?** The parameters for a "Critical Vendors List" are very strict. If you feel you should be placed on such a list, contact your legal counsel.
14. **What if I want to be paid cash on delivery?** All supplier invoices will be paid under our normal terms. Per Bankruptcy Code, suppliers must fulfill contractual obligations to the debtor. Before deciding to change business terms, consult your legal counsel.
15. **Can I take back my goods?** The automatic stay imposed by the bankruptcy code prevents unilateral action by creditors. Please check with your counsel before taking any action to recover goods or collect pre-petition debts. *All goods once received are subject to the liens of the Company's secured lender.*
16. **Can I raise my prices?** Businesses are required to maintain their prices under the automatic stay provision.
17. **Will our relationship point of contact change as a result of the filing?** No. All contacts will remain the same, unless otherwise notified.

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18. **How can I check on the status of my claims?** Notice of all bankruptcy filings and rulings will be available for a fee on the docket of the US Bankruptcy Court for the District of Delaware. Free access will also be available on the website of our claims and noticing agent, Stretto at Cases.stretto.com/onetable. For additional information, including:

- Case information
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- Dates & Timelines
- Company communications
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