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**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

AZUL S.A., et al.,

Reorganized Debtors.¹

Chapter 11

Case No. 25-11176 (SHL)

(Jointly Administered)

Re: ECF No. 1090

**NOTICE OF (I) OCCURRENCE OF EFFECTIVE DATE AND
(II) FINAL DEADLINES FOR FILING CERTAIN CLAIMS**

PLEASE TAKE NOTICE that, on December 19, 2025, the United States Bankruptcy Court for the Southern District of New York (the “**Court**”) entered the *Findings of Fact, Conclusions of Law, and Order (I) Confirming the Joint Chapter 11 Plan of Reorganization of Azul S.A. and Its Debtor Affiliates and (II) Granting Related Relief* [ECF No. 1090] (the “**Confirmation Order**”).²

¹ The Reorganized Debtors’, along with the last four digits of their respective tax, employer identification, or Delaware file numbers (as applicable), are as follows: Azul S.A. (CNPJ: 5.994); Azul Linhas Aéreas Brasileiras S.A. (CNPJ: 6.295); IntelAzul S.A. (CNPJ: 8.624); ATS Viagens e Turismo Ltda. (CNPJ: 3.213); Azul Secured Finance II LLP (EIN: 2619); Azul Secured Finance LLP (EIN: 9978); Canela Investments (EIN: 4987); Azul Investments LLP (EIN: 2977); Azul Finance LLC (EIN: 2283); Azul Finance 2 LLC (EIN: 4898); Blue Sabia LLC (EIN: 4187); Azul SOL LLC (EIN: 0525); Azul Saira LLC (EIN: 8801); Azul Conecta Ltda. (CNPJ: 3.318); Cruzeiro Participações S.A. (CNPJ: 7.497); ATSV – Viagens Portugal, Unipessoal LDA. (NIF: 2968); Azul IP Cayman Holdco Ltd. (N/A); Azul IP Cayman Ltd. (N/A); Canela Turbo Three LLC (EIN: 4043); and Canela 336 LLC (Del. File No.: 6717). The Debtors’ corporate headquarters is located at Avenida Marcos Pentead de Ulhôa Rodrigues, nº 939, 8º floor, Edifício Jatobá, Condomínio Castelo Branco Office Park, Tamboré, 06460-040, Barueri, São Paulo, Brazil.

² Capitalized terms used but not otherwise defined herein shall have the meanings ascribed to such terms in the Confirmation Order or the *Joint Chapter 11 Plan of Azul S.A. and Its Debtor Affiliates* [ECF No. 1090, Ex. A] (the “**Plan**”), as applicable. The rules of interpretation set forth in Section 1.2 of the Plan shall apply hereto.

PLEASE TAKE FURTHER NOTICE that each of the conditions precedent to the occurrence of the Effective Date, as set forth in Article IX of the Plan, has been satisfied or waived in accordance therewith, and the Plan became effective and was substantially consummated on **February 20, 2026** (the “**Effective Date**”). For purposes of calculating all filing and other deadlines in the Plan and Confirmation Order determined by reference to the Effective Date, such time periods are deemed to have commenced on **February 20, 2026**.

PLEASE TAKE FURTHER NOTICE that the Plan is binding upon the Reorganized Debtors, all present and former Holders of Claims or Interests (whether or not such Holders shall receive or retain any property or interest in property under the Plan and irrespective of whether such Holders are deemed to have accepted the Plan), all Entities that are parties to or are subject to the settlements, compromises, releases, or injunctions described in the Plan, each Entity acquiring property under the Plan, any and all non-debtor parties to Executory Contracts and Unexpired Leases with the (Reorganized) Debtors, all other parties in interest in the Chapter 11 Cases, and their respective Related Parties.

PLEASE TAKE FURTHER NOTICE that, pursuant to paragraph 19 of the Confirmation Order, all Entities that received a deposit or other form of “adequate assurance” pursuant to the Utility Order (as defined in the Confirmation Order) or otherwise, are directed to return such deposits to the Reorganized Debtors, to the extent they have not already done so, no later than thirty (30) days after the Effective Date.

PLEASE TAKE FURTHER NOTICE that, pursuant paragraph 24 of the Confirmation Order, any Entity that desires to receive notices or other documents after the Effective Date must, pursuant to Bankruptcy Rule 2002, file a renewed request to receive such notices and documents with the Clerk of the Court to be added to the post-emergence service list. Entities not on such post-emergence service list may not receive notices or other documents filed in the Chapter 11 Cases after the Effective Date. An Entity who provides an e-mail address may be served only by e-mail.

PLEASE TAKE FURTHER NOTICE that, in accordance with Section 2.2(a) of the Plan, the Holder of an Administrative Expense Claim, other than a Holder of an Administrative Expense Claim that has been Allowed on or before the Effective Date (and, for the avoidance of doubt, other than a Holder of a DIP Facility Claim, a Professional Fee Claim, U.S. Trustee Fees, or a Priority Tax Claim) must file with the Bankruptcy Court and serve on the Debtors, the Claims and Solicitation Agent, and the United States Trustee, proof of such Administrative Expense Claim on or before **the first Business Day that is thirty (30) calendar days after the Effective Date**. Each request for payment of an administrative expense must include, at a minimum: (i) the name of the applicable Debtor that is purported to be liable for the Administrative Expense Claim and, if the Administrative Expense Claim is asserted against more than one Debtor, the exact amount asserted to be owed by each such Debtor; (ii) the name of the Holder of the Administrative Expense Claim; (iii) the asserted amount of the Administrative Expense Claim; (iv) the basis of the Administrative Expense Claim; and (v) supporting documentation for the Administrative Expense Claim. FAILURE TO FILE AND SERVE SUCH PROOF OF ADMINISTRATIVE EXPENSE CLAIM TIMELY AND PROPERLY SHALL RESULT IN SUCH CLAIM BEING FOREVER BARRED, DISALLOWED AND DISCHARGED. IF FOR ANY REASON ANY SUCH ADMINISTRATIVE EXPENSE CLAIM IS INCAPABLE OF BEING FOREVER BARRED,

DISALLOWED AND DISCHARGED, THEN THE HOLDER OF SUCH CLAIM SHALL IN NO EVENT HAVE RECOURSE TO ANY PROPERTY TO BE DISTRIBUTED PURSUANT TO THE PLAN.

PLEASE TAKE FURTHER NOTICE that the Plan, the Confirmation Order, and all other documents publicly filed in the Chapter 11 Cases, as well as additional information about the Chapter 11 Cases, can be accessed free of charge by visiting the Debtors' Case Information Website (<https://cases.stretto.com/Azul>). If you have any questions about this notice or any documents or materials that you received, please contact the Claims and Solicitation Agent, Stretto, Inc., via email at AzulInquiries@stretto.com or via telephone at +1 (833) 888-8055 or +1 (949) 556-3896 (if calling from outside the U.S.). The Claims and Solicitation Agent cannot and will not provide legal advice.

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Dated: February 20, 2025
New York, New York

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