

Fill in this information to identify the case:

United States Bankruptcy Court for the:

DISTRICT OF DELAWARE

Case number (if known)

Chapter 11

☐ Check if this is an amended filing**Official Form 201****Voluntary Petition for Non-Individuals Filing for Bankruptcy**

04/25

If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and the case number (if known). For more information, a separate document, *Instructions for Bankruptcy Forms for Non-Individuals*, is available.

1. Debtor's name	<u>iRobot Corporation</u>	
<hr/>		
2. All other names debtor used in the last 8 years <small>Include any assumed names, trade names and doing business as names</small>	<u>N/A</u>	
<hr/>		
3. Debtor's federal Employer Identification Number (EIN)	<u>77-0259335</u>	
<hr/>		
4. Debtor's address	Principal place of business	Mailing address, if different from principal place of business
	<u>8 Crosby Drive, Bedford, MA 01730</u> <small>Number, Street, City, State & ZIP Code</small>	<hr/> <small>P.O. Box, Number, Street, City, State & ZIP Code</small>
	<u>Middlesex</u> <small>County</small>	Location of principal assets, if different from principal place of business <hr/> <small>Number, Street, City, State & ZIP Code</small>
<hr/>		
5. Debtor's website (URL)	<u>www.irobot.com</u>	
<hr/>		
6. Type of debtor	<input checked="" type="checkbox"/> Corporation (including Limited Liability Company (LLC) and Limited Liability Partnership (LLP)) <input type="checkbox"/> Partnership (excluding LLP) <input type="checkbox"/> Other. Specify: _____	
<hr/>		

Debtor **iRobot Corporation**
Name

Case number (if known)

7. Describe debtor's business**A. Check one:**

- ☐ Health Care Business (as defined in 11 U.S.C. § 101(27A))
- ☐ Single Asset Real Estate (as defined in 11 U.S.C. § 101(51B))
- ☐ Railroad (as defined in 11 U.S.C. § 101(44))
- ☐ Stockbroker (as defined in 11 U.S.C. § 101(53A))
- ☐ Commodity Broker (as defined in 11 U.S.C. § 101(6))
- ☐ Clearing Bank (as defined in 11 U.S.C. § 781(3))
- ☒ None of the above

B. Check all that apply

- ☐ Tax-exempt entity (as described in 26 U.S.C. § 501)
- ☐ Investment company, including hedge fund or pooled investment vehicle (as defined in 15 U.S.C. § 80a-3)
- ☐ Investment advisor (as defined in 15 U.S.C. § 80b-2(a)(11))

C. NAICS (North American Industry Classification System) 4-digit code that best describes debtor. See <http://www.uscourts.gov/four-digit-national-association-naics-codes>.

3352**8. Under which chapter of the Bankruptcy Code is the debtor filing?****Check one:**

- ☐ Chapter 7
- ☐ Chapter 9
- ☒ Chapter 11. **Check all that apply:**

- ☐ Debtor's aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$3,424,000 (amount subject to adjustment on 4/01/28 and every 3 years after that).
- ☐ The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D). If the debtor is a small business debtor, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return or if all of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B).
- ☐ The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D), and it chooses to proceed under Subchapter V of Chapter 11.
- ☒ A plan is being filed with this petition.
- ☒ Acceptances of the plan were solicited prepetition from one or more classes of creditors, in accordance with 11 U.S.C. § 1126(b).
- ☒ The debtor is required to file periodic reports (for example, 10K and 10Q) with the Securities and Exchange Commission according to § 13 or 15(d) of the Securities Exchange Act of 1934. File the *Attachment to Voluntary Petition for Non-Individuals Filing for Bankruptcy under Chapter 11* (Official Form 201A) with this form.
- ☐ The debtor is a shell company as defined in the Securities Exchange Act of 1934 Rule 12b-2.

☐ Chapter 12**9. Were prior bankruptcy cases filed by or against the debtor within the last 8 years?**

- ☒ No.
- ☐ Yes.

If more than 2 cases, attach a separate list.

District _____ When _____ Case number _____
 District _____ When _____ Case number _____

10. Are any bankruptcy cases pending or being filed by a business partner or an affiliate of the debtor?

- ☐ No
- ☒ Yes.

Debtor **iRobot Corporation**
Name

Case number (if known)

List all cases. If more than 1,
attach a separate listDebtor **See Rider 1**
District **Delaware**

When

Relationship
Case number, if known **Affiliates****11. Why is the case filed in this district?**

Check all that apply:

- ☒ Debtor has had its domicile, principal place of business, or principal assets in this district for 180 days immediately preceding the date of this petition or for a longer part of such 180 days than in any other district.
- ☐ A bankruptcy case concerning debtor's affiliate, general partner, or partnership is pending in this district.

12. Does the debtor own or have possession of any real property or personal property that needs immediate attention?☒ No☐ Yes.

Answer below for each property that needs immediate attention. Attach additional sheets if needed.

Why does the property need immediate attention? (Check all that apply.)☐ It poses or is alleged to pose a threat of imminent and identifiable hazard to public health or safety.

What is the hazard?

☐ It needs to be physically secured or protected from the weather.☐ It includes perishable goods or assets that could quickly deteriorate or lose value without attention (for example, livestock, seasonal goods, meat, dairy, produce, or securities-related assets or other options).☐ Other**Where is the property?**

Number, Street, City, State & ZIP Code

Is the property insured?☐ No☐

Yes.

Insurance agency

Contact name

Phone

Statistical and administrative information (on a consolidated basis)**13. Debtor's estimation of available funds**

Check one:

- ☒ Funds will be available for distribution to unsecured creditors.
- ☐ After any administrative expenses are paid, no funds will be available to unsecured creditors.

14. Estimated number of creditors¹

- | | | |
|----------------------------------|--|--|
| <input type="checkbox"/> 1-49 | <input type="checkbox"/> 1,000-5,000 | <input type="checkbox"/> 25,001-50,000 |
| <input type="checkbox"/> 50-99 | <input type="checkbox"/> 5001-10,000 | <input checked="" type="checkbox"/> 50,001-100,000 |
| <input type="checkbox"/> 100-199 | <input type="checkbox"/> 10,001-25,000 | <input type="checkbox"/> More than 100,000 |
| <input type="checkbox"/> 200-999 | | |

15. Estimated Assets²

- | | | |
|--|---|--|
| <input type="checkbox"/> \$0 - \$50,000 | <input type="checkbox"/> \$1,000,001 - \$10 million | <input type="checkbox"/> \$500,000,001 - \$1 billion |
| <input type="checkbox"/> \$50,001 - \$100,000 | <input type="checkbox"/> \$10,000,001 - \$50 million | <input type="checkbox"/> \$1,000,000,001 - \$10 billion |
| <input type="checkbox"/> \$100,001 - \$500,000 | <input type="checkbox"/> \$50,000,001 - \$100 million | <input type="checkbox"/> \$10,000,000,001 - \$50 billion |
| <input type="checkbox"/> \$500,001 - \$1 million | <input checked="" type="checkbox"/> \$100,000,001 - \$500 million | <input type="checkbox"/> More than \$50 billion |

16. Estimated liabilities³

- | | | |
|--|---|--|
| <input type="checkbox"/> \$0 - \$50,000 | <input type="checkbox"/> \$1,000,001 - \$10 million | <input type="checkbox"/> \$500,000,001 - \$1 billion |
| <input type="checkbox"/> \$50,001 - \$100,000 | <input type="checkbox"/> \$10,000,001 - \$50 million | <input type="checkbox"/> \$1,000,000,001 - \$10 billion |
| <input type="checkbox"/> \$100,001 - \$500,000 | <input type="checkbox"/> \$50,000,001 - \$100 million | <input type="checkbox"/> \$10,000,000,001 - \$50 billion |
| <input type="checkbox"/> \$500,001 - \$1 million | <input checked="" type="checkbox"/> \$100,000,001 - \$500 million | <input type="checkbox"/> More than \$50 billion |

¹ The Debtors' estimated number of creditors is provided on a consolidated basis for all Debtor affiliates listed on Rider 1, attached hereto.² The Debtors' estimated assets are provided on a consolidated basis for all Debtor affiliates listed on Rider 1, attached hereto. The Debtors' estimated assets are based on book value and are not intended to reflect fair market value.³ The Debtors' estimated liabilities are provided on a consolidated basis for all Debtor affiliates listed on Rider 1, attached hereto.

Debtor **iRobot Corporation**
Name

Case number (if known)

Request for Relief, Declaration, and Signatures**WARNING** -- Bankruptcy fraud is a serious crime. Making a false statement in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.**17. Declaration and signature
of authorized
representative of debtor**

The debtor requests relief in accordance with the chapter of title 11, United States Code, specified in this petition.

I have been authorized to file this petition on behalf of the debtor.

I have examined the information in this petition and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 12/14/2025
MM / DD / YYYY**X** /s/ Karian Wong
Signature of authorized representative of debtorKarian Wong
Printed nameTitle Chief Financial Officer**18. Signature of attorney** **X** /s/ Andrew L. Magaziner
Signature of attorney for debtorDate 12/14/2025
MM / DD / YYYYAndrew L. Magaziner
Printed nameYoung Conaway Stargatt & Taylor, LLP
Firm name1000 N. King Street
Wilmington, DE 19801
Number, Street, City, State & ZIP CodeContact phone 302-571-6600 Email address AMagaziner@ycst.com5426 DE
Bar number and State

Rider 1**Affiliated Entities**

On the date hereof, each of the affiliated entities listed below (including the debtor in this chapter 11 case) filed in the United States Bankruptcy Court for the District of Delaware a petition for relief under chapter 11 of title 11 of the United States Code, 11 U.S.C. §§ 101–1532. Contemporaneously with the filing of these petitions, such entities filed a motion requesting joint administration of their chapter 11 cases under the case number assigned to the chapter 11 case of iRobot Corporation.

	Entity Name	Federal Employee Identification Number (EIN)
1.	iRobot Corporation	77-0259335
2.	iRobot US Holdings, LLC	20-3635237
3.	iRobot Holdings LLC	20-3635307

Official Form 201A (12/15)

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

iROBOT CORPORATION, *et al.*,¹

Debtors.

Chapter 11

Case No. 25-____ (____)

(Joint Administration Requested)

**ATTACHMENT TO VOLUNTARY PETITION FOR NON-INDIVIDUALS FILING
FOR BANKRUPTCY UNDER CHAPTER 11**

1. If any of the debtor's securities are registered under Section 12 of the Securities Exchange Act of 1934, the SEC file number is **001-36414**.

2. The following financial data is the latest available information and refers to the debtor's condition as of June 28, 2025.²

a.	Total assets	<u>\$480,320,000</u>
b.	Total debts (including debts listed in 2.c., below)	<u>\$480,320,000</u>
c.	Debt securities held by more than 500 holders:	<u>N/A</u>

Approximate
number of
holders:

secured <input type="checkbox"/>	unsecured <input type="checkbox"/>	subordinated <input type="checkbox"/>	\$ _____	
secured <input type="checkbox"/>	unsecured <input type="checkbox"/>	subordinated <input type="checkbox"/>	\$ _____	
secured <input type="checkbox"/>	unsecured <input type="checkbox"/>	subordinated <input type="checkbox"/>	\$ _____	
secured <input type="checkbox"/>	unsecured <input type="checkbox"/>	subordinated <input type="checkbox"/>	\$ _____	
secured <input type="checkbox"/>	unsecured <input type="checkbox"/>	subordinated <input type="checkbox"/>	\$ _____	

d.	Number of shares of preferred stock	<u>0</u> ³
e.	Number of shares common stock	<u>31,911,259</u> ⁴

Comments, if any: N/A

¹ The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: iRobot Corporation (9335); iRobot US Holdings, LLC (5237); and iRobot Holdings LLC (5307). For purposes of these chapter 11 cases, the Debtors' service address is 8 Crosby Drive, Bedford, MA 01730.

² The figures for total assets and debts were obtained from the consolidated balance sheets included in iRobot Corporation's Form 10-Q for the period ending June 28, 2025.

³ iRobot Corporation is authorized to issue 5,000,000 shares of preferred stock, par value \$0.01 per share. As of the date hereof, no preferred stock is outstanding.

⁴ The number of outstanding shares of common stock as of December 8, 2025.

3. Brief description of debtor's business: **iRobot Corporation and its affiliates are a leading global consumer robot company that designs and builds robots, with a focus on building thoughtful robotics and developing intelligent home innovations.**
4. List the names of any person who directly or indirectly owns, controls, or holds, with power to vote, 5% or more of the voting securities of debtor: **N/A**

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

iROBOT CORPORATION, *et al.*,¹

Debtors.

)
) Chapter 11
)
) Case No. 25-____ (____)
)
) (Joint Administration Requested)
)

**CONSOLIDATED CORPORATE OWNERSHIP
STATEMENT AND LIST OF EQUITY SECURITY HOLDERS**

Pursuant to Rules 1007(a)(1), 1007(a)(3), and 7007.1 of the Federal Rules of Bankruptcy Procedure, the above-captioned debtors and debtors in possession (each, a “Debtor” and, collectively, the “Debtors”) hereby state as follows:

1. The Debtors’ mailing address is 8 Crosby Drive, Bedford, Massachusetts 01730.
2. Debtor iRobot Corporation (“iRobot”) is publicly traded. A list of iRobot’s equity interest holders is attached hereto as **Exhibit A**.²
3. iRobot owns 100% of the equity interests in Debtor iRobot US Holdings, LLC (“iRobot US”).
4. iRobot US owns 100% of the equity interests in Debtor iRobot Holdings LLC.

¹ The Debtors in these chapter 11 cases, along with the last four digits of each Debtor’s federal tax identification number, are: iRobot Corporation (9335); iRobot US Holdings, LLC (5237); and iRobot Holdings LLC (5307). For purposes of these chapter 11 cases, the Debtors’ service address is 8 Crosby Drive, Bedford, MA 01730.

² The list of iRobot’s equity interest holders attached hereto is as of December 8, 2025.

Exhibit A

List of iRobot's Equity Interest Holders

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re: **iRobot Corporation**
Debtor(s)

Case No. _____
Chapter **11**

LIST OF REGISTERED EQUITY SECURITY HOLDERS

Pursuant to Rule 1007(a)(3) of the Federal Rules of Bankruptcy Procedure, the debtor respectfully represents that the below list identifies the registered holders of iRobot Corporation's sole class of equity interests and sets forth the nature and number of such interests held as of December 8, 2025.

Name and last known address or place of business of holder	Security Class	Number of Securities	Kinds of Interests
AARON JOHNSON CUST BODHI JOHNSON (ADDRESS REDACTED)	COMMON	1	COMMON
ABIGAIL ANDERSON (ADDRESS REDACTED)	COMMON	1	COMMON
ADAM K R CABANTING CUST CASSADINE KEAL'I'MOIWAI FUATA-CABANTING (ADDRESS REDACTED)	COMMON	1	COMMON
ALAN RICHARDSON CUST WESLEY MARSHALL (ADDRESS REDACTED)	COMMON	1	COMMON
ALEX METZ (ADDRESS REDACTED)	COMMON	1	COMMON
ALEXIS RHONE CUST AVERY MARSALIS RHONE (ADDRESS REDACTED)	COMMON	1	COMMON
ANDREW D LITTLEJOHN (ADDRESS REDACTED)	COMMON	1	COMMON
ANGEL E MARTINEZ (ADDRESS REDACTED)	COMMON	1	COMMON
ANGELA WHITE CUST GIOVANI WHITE (ADDRESS REDACTED)	COMMON	1	COMMON
AUSTIN T HUNTER (ADDRESS REDACTED)	COMMON	1	COMMON
AUTUMN HOMZA CUST REID HOMZA (ADDRESS REDACTED)	COMMON	1	COMMON
BDS PARTNERSHIP C/O JOHN MORAVEC GENERAL PARTNER (ADDRESS REDACTED)	COMMON	810	COMMON
BETTY FRY CUST MATTHEW C FRY (ADDRESS REDACTED)	COMMON	1	COMMON
BRENT WILSON & JAMIE WILSON (ADDRESS REDACTED)	COMMON	1	COMMON
BRIAN PATRICK MCLAUGHLIN (ADDRESS REDACTED)	COMMON	1	COMMON
BRYAN SCULTHORPE CUST COLLINS SCULTHORPE (ADDRESS REDACTED)	COMMON	1	COMMON
CARL DON HAYCOCK (ADDRESS REDACTED)	COMMON	1	COMMON
CARL J KAMPH CUST DALE THOMAS KAMPH (ADDRESS REDACTED)	COMMON	1	COMMON
CARLA E DEVORE (ADDRESS REDACTED)	COMMON	7	COMMON

In re: iRobot Corporation

Case No. _____

Debtor(s)

LIST OF REGISTERED EQUITY SECURITY HOLDERS

(Continuation Sheet)

Name and last known address or place of business of holder	Security Class	Number of Securities	Kinds of Interests
CASSIDY ARMENTROUT CUST JAXON ARMENTROUT (ADDRESS REDACTED)	COMMON	1	COMMON
CEDE & CO 570 WASHINGTON BLVD JERSEY CITY NJ 07310	COMMON	31,903,668	COMMON
CESAR CHAVEZ CUST CHRISTIAN CHAVEZ (ADDRESS REDACTED)	COMMON	2	COMMON
CHRIS MUELLER (ADDRESS REDACTED)	COMMON	1	COMMON
CHRISTINE RHODES CUST JACOB RHODES (ADDRESS REDACTED)	COMMON	1	COMMON
CHRISTINE TINER CUST JAMES D TINER (ADDRESS REDACTED)	COMMON	1	COMMON
CHRISTOPHER ALEXANDER ALVAREZ (ADDRESS REDACTED)	COMMON	1	COMMON
CHRISTY JANDA CUST BRYAN JANDA (ADDRESS REDACTED)	COMMON	1	COMMON
CINDE ORLICK CUST JACOB ORLICK (ADDRESS REDACTED)	COMMON	1	COMMON
CINDY PARKER CUST MAXWELL STOUGHTON (ADDRESS REDACTED)	COMMON	1	COMMON
COLE M KESSLER (ADDRESS REDACTED)	COMMON	1	COMMON
CRAIG LEE CUST DEBORAH LEE (ADDRESS REDACTED)	COMMON	1	COMMON
DANIEL POLNEROW (ADDRESS REDACTED)	COMMON	10	COMMON
DANIEL V RINALDI & PATRICIA B RINALDI (ADDRESS REDACTED)	COMMON	289	COMMON
DAVID INGRAHAM CUST FINLAY INGRAHAM (ADDRESS REDACTED)	COMMON	1	COMMON
DIANE WALSH CUST MICHAEL G WALSH (ADDRESS REDACTED)	COMMON	1	COMMON
DIRECTOR OF FINANCE STATE OF HAWAII DIRECTOR OF FINANCE STATE OF HAWAII UNCLAIMED PROPERTY PROGRAM 250 S HOTEL STREET ROOM 304 HONOLULU HI 96813	COMMON	1	COMMON
DONALD CAMPBELL CUST CHRISTOPHER CAMPBELL (ADDRESS REDACTED)	COMMON	1	COMMON
DOUGLAS T HAWOTTE CUST GARRET M HAWOTTE (ADDRESS REDACTED)	COMMON	5	COMMON
EDUARDO RUIZ CUST CREW RUIZ (ADDRESS REDACTED)	COMMON	1	COMMON

In re: iRobot Corporation

Debtor(s)

Case No. _____

LIST OF REGISTERED EQUITY SECURITY HOLDERS

(Continuation Sheet)

Name and last known address or place of business of holder	Security Class	Number of Securities	Kinds of Interests
EDWARD RAMBO CUST JACK ADAMS (ADDRESS REDACTED)	COMMON	1	COMMON
ELEANOR JANE MANN (ADDRESS REDACTED)	COMMON	50	COMMON
ELIZABETH HAYDEN CUST LONDON J DUKES (ADDRESS REDACTED)	COMMON	1	COMMON
EPHRAIM LEIBTAG CUST NAVON ABRAHAM LEIBTAG (ADDRESS REDACTED)	COMMON	1	COMMON
ERNEST N BIKTIMIROV & LIANA E BIKTIMIROVA & KARINA E BIKTIMIROVA (ADDRESS REDACTED)	COMMON	1	COMMON
ESTEVAN GUERRERO (ADDRESS REDACTED)	COMMON	1	COMMON
EUREKA F COLLINS CUST MEKANI G COLLINS (ADDRESS REDACTED)	COMMON	1	COMMON
EVELYN PETERSON (ADDRESS REDACTED)	COMMON	1	COMMON
FATIMA JALLOW CUST AMINA JALLOW (ADDRESS REDACTED)	COMMON	1	COMMON
GEORGE JOUVIN CUST BENICIO WARD JOUVIN (ADDRESS REDACTED)	COMMON	1	COMMON
GLENN E BOSSE CUST NOLAN G BOSSE (ADDRESS REDACTED)	COMMON	1	COMMON
GRACE MYHRE CUST ANDREW MYHRE (ADDRESS REDACTED)	COMMON	1	COMMON
HALLE SOPHIA IWASZKO (ADDRESS REDACTED)	COMMON	1	COMMON
HENRY GORDON (ADDRESS REDACTED)	COMMON	1	COMMON
JAMES BURRELL (ADDRESS REDACTED)	COMMON	1	COMMON
JAMES D COLVIN CUST GRANT M COLVIN (ADDRESS REDACTED)	COMMON	1	COMMON
JASON PINCE CUST LUCAS PINCE (ADDRESS REDACTED)	COMMON	1	COMMON
JEAN MARY NICOLAS (ADDRESS REDACTED)	COMMON	3	COMMON
JEFF BARRETT CUST BRADY BARRETT (ADDRESS REDACTED)	COMMON	1	COMMON
JEFFREY CLARK WELCH CUST JAMES CAMDEN WELCH (ADDRESS REDACTED)	COMMON	1	COMMON
JENNIFER L EADDY CUST JACK H EADDY (ADDRESS REDACTED)	COMMON	1	COMMON

In re: iRobot Corporation

Debtor(s)

Case No. _____

LIST OF REGISTERED EQUITY SECURITY HOLDERS

(Continuation Sheet)

Name and last known address or place of business of holder	Security Class	Number of Securities	Kinds of Interests
JESSICA J CURTIS (ADDRESS REDACTED)	COMMON	1	COMMON
JESSICA LICHTAS CUST RONIN CONOAN (ADDRESS REDACTED)	COMMON	1	COMMON
JESUS LEON CUST SONIA LEON (ADDRESS REDACTED)	COMMON	1	COMMON
JODI BOSSAK CUST GAVIN MYLES BOSSAK (ADDRESS REDACTED)	COMMON	1	COMMON
JOHN DAWSON CUST OWEN DAWSON (ADDRESS REDACTED)	COMMON	1	COMMON
JOHN GOLDFINCH & ANN GOLDFINCH (ADDRESS REDACTED)	COMMON	100	COMMON
JOHN W GROVE CUST CARTER C GROVE (ADDRESS REDACTED)	COMMON	1	COMMON
JOHN S LANKFORD (ADDRESS REDACTED)	COMMON	1	COMMON
JOHN RAWLINGS & ANGELA RAWLINGS (ADDRESS REDACTED)	COMMON	1	COMMON
JOHN STEVENS CUST ALEX PITTELLI (ADDRESS REDACTED)	COMMON	1	COMMON
JOHN STROUD CUST AUSTIN STROUD (ADDRESS REDACTED)	COMMON	1	COMMON
JOHN STROUD CUST BAILEY STROUD (ADDRESS REDACTED)	COMMON	1	COMMON
JORDAN N WHITE (ADDRESS REDACTED)	COMMON	1	COMMON
JUDY T FOSS CUST JAMES RICHARD GASTON (ADDRESS REDACTED)	COMMON	20	COMMON
JULIE FLASCHENRIEM CUST CAMERON FLASCHENRIEM (ADDRESS REDACTED)	COMMON	1	COMMON
JUSTUS BENJAMIN IV (ADDRESS REDACTED)	COMMON	1	COMMON
KALANI PUAMANA AWANA (ADDRESS REDACTED)	COMMON	1	COMMON
KAREL F ONDRA (ADDRESS REDACTED)	COMMON	1	COMMON
KAREN SMITH CUST DYLAN LERCH (ADDRESS REDACTED)	COMMON	1	COMMON
KARL VAN DYK (ADDRESS REDACTED)	COMMON	1	COMMON
KAYLYN HEADLEE CUST BENJAMIN MOORE (ADDRESS REDACTED)	COMMON	1	COMMON
KENT MCCONNELL CUST BENNY MCCONNELL (ADDRESS REDACTED)	COMMON	1	COMMON

In re: iRobot Corporation

Case No. _____

Debtor(s)

LIST OF REGISTERED EQUITY SECURITY HOLDERS

(Continuation Sheet)

Name and last known address or place of business of holder	Security Class	Number of Securities	Kinds of Interests
KETARA CHARLES CUST KELAND HARRIS (ADDRESS REDACTED)	COMMON	1	COMMON
KEVIN DUNPHY JR (ADDRESS REDACTED)	COMMON	1	COMMON
KEVIN LYONS (ADDRESS REDACTED)	COMMON	1	COMMON
KEVIN PITTARD CUST MATTHEW PITTARD (ADDRESS REDACTED)	COMMON	1	COMMON
KIMBERLY SWORD (ADDRESS REDACTED)	COMMON	32	COMMON
KRISTINA E MANASARYANTS (ADDRESS REDACTED)	COMMON	20	COMMON
KRISTOPHER ALLEN FORAKER (ADDRESS REDACTED)	COMMON	1	COMMON
KSD SECURITIES MUSEUM YEONGDEUNGPO-GU 23 YEOUNARU-RO 4-GIL SEOUL 07330 REPUBLIC OF KOREA (S) 07330	COMMON	1	COMMON
LA'KISHA N BLUE CUST ISAIAH WHITTAKER (ADDRESS REDACTED)	COMMON	1	COMMON
LEANNE BOBER CUST JACK BOBER (ADDRESS REDACTED)	COMMON	1	COMMON
LEIALOHA KAMALANI AWANA (ADDRESS REDACTED)	COMMON	1	COMMON
LEONARD RAMIREZ (ADDRESS REDACTED)	COMMON	1	COMMON
LEORA DAWN AWANA CUST KEAHILANI KEALIIKONAIAKALEWA AWANA (ADDRESS REDACTED)	COMMON	1	COMMON
LESLEY K HILL (ADDRESS REDACTED)	COMMON	15	COMMON
LESLIE M ROMAN (ADDRESS REDACTED)	COMMON	11	COMMON
LINDA MITHAUG CUST RONIN MITHAUG (ADDRESS REDACTED)	COMMON	1	COMMON
MADELINE MARIE BUTLER (ADDRESS REDACTED)	COMMON	500	COMMON
MARC J BERMAN (ADDRESS REDACTED)	COMMON	448	COMMON
MARLON BASEL CUST CLEO BASEL (ADDRESS REDACTED)	COMMON	1	COMMON
MARSHALL WOLF (ADDRESS REDACTED)	COMMON	1	COMMON

In re: iRobot Corporation

Case No. _____

Debtor(s)

LIST OF REGISTERED EQUITY SECURITY HOLDERS

(Continuation Sheet)

Name and last known address or place of business of holder	Security Class	Number of Securities	Kinds of Interests
MARY W BOWLES (ADDRESS REDACTED)	COMMON	1	COMMON
MARY ANN PASQUALI CUST DOMINIC ORESTE PASQUALI (ADDRESS REDACTED)	COMMON	100	COMMON
MARY ANN PASQUALI CUST GINA GIOVANNA PASQUALI (ADDRESS REDACTED)	COMMON	100	COMMON
MARY WEST CUST JULIA WEST (ADDRESS REDACTED)	COMMON	1	COMMON
MATTHEW V CRESCENTI (ADDRESS REDACTED)	COMMON	1	COMMON
MATTHEW J MARTINEZ (ADDRESS REDACTED)	COMMON	1	COMMON
MATTHEW D YEHLING CUST THOMAS M YEHLING (ADDRESS REDACTED)	COMMON	1	COMMON
MATTHEW LANCASTER (ADDRESS REDACTED)	COMMON	1	COMMON
MEGAN MICHELE BUTLER (ADDRESS REDACTED)	COMMON	500	COMMON
MELISSA SUE FERRARO (ADDRESS REDACTED)	COMMON	1	COMMON
MELISSA WEAVER CUST MASON WEAVER (ADDRESS REDACTED)	COMMON	1	COMMON
MEREDITH AURORA ELLETT (ADDRESS REDACTED)	COMMON	500	COMMON
MICHAEL ADAM CETERA CUST LILY CETERA (ADDRESS REDACTED)	COMMON	1	COMMON
MICHAEL DUNN CUST MATEO DUNN (ADDRESS REDACTED)	COMMON	1	COMMON
MICHAEL GOOD CUST COLLIN MICHAEL HOWALD (ADDRESS REDACTED)	COMMON	1	COMMON
MICHAEL PALMER CUST QUINTON PALMER (ADDRESS REDACTED)	COMMON	1	COMMON
MICHAEL PISAPIA CUST HARRY JACK GLYNNE PISAPIA (ADDRESS REDACTED)	COMMON	1	COMMON
MICHAEL K RADTKE (ADDRESS REDACTED)	COMMON	1	COMMON
MICHAEL TROTTA & MARY TROTTA (ADDRESS REDACTED)	COMMON	100	COMMON
MICHELLE DENISE SMITH (ADDRESS REDACTED)	COMMON	1	COMMON
MICHELLE HURTIN (ADDRESS REDACTED)	COMMON	1	COMMON
MILES MANN (ADDRESS REDACTED)	COMMON	50	COMMON

In re: iRobot Corporation

Case No. _____

Debtor(s)

LIST OF REGISTERED EQUITY SECURITY HOLDERS

(Continuation Sheet)

Name and last known address or place of business of holder	Security Class	Number of Securities	Kinds of Interests
NATHANIEL HALLAGAN (ADDRESS REDACTED)	COMMON	1	COMMON
NEIL J FISHER & KATHLEEN M FISHER (ADDRESS REDACTED)	COMMON	1,000	COMMON
OMAR BELLORIN CUST DANIEL FELIX BELLORIN-KUNDEL (ADDRESS REDACTED)	COMMON	1	COMMON
ONNO HOOGENDOORN (ADDRESS REDACTED)	COMMON	1	COMMON
PAIGE LAVEN CUST ORYN CELESTE SAINDON (ADDRESS REDACTED)	COMMON	1	COMMON
PATRICK SHOOK CUST DYLAN P SHOOK (ADDRESS REDACTED)	COMMON	1	COMMON
PAULETTE BROGAN GDN ISAAC BROGAN (ADDRESS REDACTED)	COMMON	1	COMMON
PETER ANDREW ANTHONY (ADDRESS REDACTED)	COMMON	1	COMMON
PETER C TSARDOUNIS (ADDRESS REDACTED)	COMMON	480	COMMON
PRUDENCE Y JOHNSON CUST SHARIBELLE JOHNSON-ALVAREZ (ADDRESS REDACTED)	COMMON	1	COMMON
REBEKAH LOHMAN CUST AUNABEL O'CONNOR (ADDRESS REDACTED)	COMMON	1	COMMON
RICARDO PANLILIO JR (ADDRESS REDACTED)	COMMON	1	COMMON
RICARDO ROJAS ISIDORO (ADDRESS REDACTED)	COMMON	1	COMMON
RICHARD PATRICK LYONS (ADDRESS REDACTED)	COMMON	3	COMMON
RICHARD T SEMMLER II CUST AUSTIN EDWARD SEMMLER (ADDRESS REDACTED)	COMMON	1	COMMON
ROBBIE ANAGNOSTOU (ADDRESS REDACTED)	COMMON	1	COMMON
ROBERT GRECO CUST JULIAN GRECO (ADDRESS REDACTED)	COMMON	1	COMMON
ROBERT HARMAN CUST HARRISON HARMAN (ADDRESS REDACTED)	COMMON	1	COMMON
ROBYN COLLIER CUST JOHN JACKSON JR (ADDRESS REDACTED)	COMMON	3	COMMON
ROSITA BAKER CUST RICCIA CASTONE (ADDRESS REDACTED)	COMMON	1	COMMON
ROY OUANO CUST JADE OUANO (ADDRESS REDACTED)	COMMON	1	COMMON
RYAN D BARTON (ADDRESS REDACTED)	COMMON	1	COMMON

In re: iRobot Corporation

Case No. _____

Debtor(s)

LIST OF REGISTERED EQUITY SECURITY HOLDERS

(Continuation Sheet)

Name and last known address or place of business of holder	Security Class	Number of Securities	Kinds of Interests
RYAN J MASON CUST WILLIAM R MASON (ADDRESS REDACTED)	COMMON	1	COMMON
SANDRO YU (ADDRESS REDACTED)	COMMON	1	COMMON
SARAH FINNEY (ADDRESS REDACTED)	COMMON	240	COMMON
SCOTT PENYAK & DAVID DORMAN (ADDRESS REDACTED)	COMMON	1	COMMON
SHARON NOYCE CUST JAYDON KIM (ADDRESS REDACTED)	COMMON	1	COMMON
SHAWN NEWSON CUST BLAKE ALEXANDER FRIEND NEWSON (ADDRESS REDACTED)	COMMON	1	COMMON
SHAWN NEWSON CUST BLAKE ALEXANDER FRIEND NEWSON (ADDRESS REDACTED)	COMMON	1	COMMON
SHERI M WEINTRAUB (ADDRESS REDACTED)	COMMON	1	COMMON
STEPHANIE ROSE WOLF (ADDRESS REDACTED)	COMMON	1	COMMON
STEVE SAECHAO (ADDRESS REDACTED)	COMMON	1	COMMON
SUSAN CHUDOVAN CUST MARY ELISE CHUDOVAN (ADDRESS REDACTED)	COMMON	1	COMMON
SUSAN FLORES CUST LANDEN FLORES (ADDRESS REDACTED)	COMMON	1	COMMON
TAMELA NELSON CUST JACOB HEARD (ADDRESS REDACTED)	COMMON	1	COMMON
TAWANNA TALBERT DARRING CUST SKAI D TALBERT DARRING (ADDRESS REDACTED)	COMMON	1	COMMON
THOMAS LAVEN CUST MEMPHIS LAVEN (ADDRESS REDACTED)	COMMON	1	COMMON
TIFANY YESKE CUST JAYCE YESKE (ADDRESS REDACTED)	COMMON	1	COMMON
TIMOTHY HAAR (ADDRESS REDACTED)	COMMON	1	COMMON
TOM RYDEN (ADDRESS REDACTED)	COMMON	2,000	COMMON
TRACY BURMAN CUST BEN BURMAN (ADDRESS REDACTED)	COMMON	1	COMMON
VALERIE CLARK CUST DOMINICK CLARK (ADDRESS REDACTED)	COMMON	1	COMMON
VINCENT L ALLEN (ADDRESS REDACTED)	COMMON	1	COMMON

In re: iRobot Corporation
Debtor(s)

Case No. _____

LIST OF REGISTERED EQUITY SECURITY HOLDERS

(Continuation Sheet)

Name and last known address or place of business of holder	Security Class	Number of Securities	Kinds of Interests
VIRGINIA L HERRERA & PATRICIA A ATKINS (ADDRESS REDACTED)	COMMON	1	COMMON
WENDY BRENMAN CUST NOAH BRENMAN (ADDRESS REDACTED)	COMMON	1	COMMON
WILLIAM BRENT LANDER (ADDRESS REDACTED)	COMMON	1	COMMON
WILLIAM J GLASCOFF CUST NICHOLAS MICHAEL GLASCOFF (ADDRESS REDACTED)	COMMON	1	COMMON
WILLIAM GRIMM CUST PAYTON CONLEY COOPER (ADDRESS REDACTED)	COMMON	1	COMMON
ZOE MANN (ADDRESS REDACTED)	COMMON	50	COMMON

Fill in this information to identify the case:

Debtor name: iRobot Corporation, et al.

United States Bankruptcy Court for the: District of Delaware

Case number (if known):

Check if this is an
amended filingOfficial Form 204**Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders**

12/15

A list of creditors holding the 30 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an *insider*, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 30 largest unsecured claims.

Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
				Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
1 Santrum Hong Kong Co., Limited and Shenzhen PICEA Robotics Co., Limited Building A6, PICEA Group Industrial Park No. 145 Yuhu Road Yulu Community Guangming District Shenzhen, Guangdong Province 518107 China	HaiTao Gong and KaiQi Yang Email - gonght1049@piceacorp.com; yangkq102741@piceacorp.com Phone - 86-1732-8378851	Trade Payable				\$ 98,917,827
2 GXO Logistics Supply Chain, Inc. Two American Lane Greenwich, CT 06831 USA	Baris Oran Chief Financial Officer Email - baris.oran@gxo.com Phone - 203-489-1287	Trade Payable				\$ 5,805,818
3 US Customs and Border Protection 1300 Pennsylvania Ave., NW Washington, DC 20229 USA	Rodney Scott Commissioner Email - privacy.cbp@cbp.dhs.gov Phone - 202-325-8000	Unpaid Tariffs	Unliquidated			\$ 3,445,776
4 BYD Company Limited No. 3009 BYD Road Pingshan Shenzhen, Guangdong Province 518118 China	Wang Chuanfu Chief Executive Officer Email - wangchuanfu@gmail.com Phone - 86-755-89888888	Unpaid Settlement				\$ 2,700,000
5 XChange Property Owner, L.P. 235 Montgomery Street 16th Floor San Francisco, CA 94104 USA	Brandon Shorenstein Chief Executive Officer Email - bshorenstein@shorenstein.com Phone - 415-772-7000	Trade Payable				\$ 1,786,779
6 Arrow Electronics, Inc. (acquirer of elinfochips, Inc.) 9151 E Panorama Cir Centennial, CO 80112 USA	Raj Agrawal Chief Financial Officer Email - raj.agrawal@arrow.com Phone - 303-824-4000	Trade Payable				\$ 1,476,396
7 Digitas, Inc. 375 Hudson Street New York, NY 10014 USA	Peter Miller Chief Financial Officer Email - peter.miller@digitasbi.com Phone - 212-610-5000	Trade Payable				\$ 1,471,634
8 Xrobot Hong Kong Limited Room 803 Chevalier House 45-51 Chatham Road South Tsim Sha Tsui KL Hong Kong, 999077 China	Owen Sun VP of Sales and Marketing Email - sunjinning@yxrobot.com	Trade Payable				\$ 1,395,646
9 Salesforce, Inc. 415 Mission Street San Francisco, CA 94105 USA	Robin Washington Chief Financial Officer Email - robin.washington@salesforce.com Phone - 415-901-7000	Trade Payable				\$ 1,372,350
10 Thundercomm 5405 Morehouse Drive Suite 210 San Diego, CA 92121 USA	Pier Zhang Head of IOT Product and Marketing Email - pier.zhang@am.thundersoft.com Phone - 858-352-6181	Trade Payable				\$ 1,270,707
11 Transactional International Services Limited d/b/a Telus International 25 York Street Toronto, Ontario M5J 2V5 Canada	Gopi Chande Chief Financial Officer Email - gopi.chande@telus.com Phone - 604-697-8044	Trade Payable				\$ 1,070,396

Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
				Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
12 Zheng Yu Industrial (HK) Co., Limited Zhengu Industrial Park Dongfeng Village Xinxu Town Huiliang District Huizhou City, Guangdong 516223 China	Zhengzhong Hu Email - zz.hu@szzhengyu.com Phone - 86-1392-3808049	Trade Payable				\$ 1,050,150
13 BDS Connected Solutions, LLC 25692 Atlantic Ocean Drive Lake Forest, CA 92630 USA	Ken Kress Chief Executive Officer Email - ken@bdsmtkg.com Phone - 800-234-4237	Trade Payable				\$ 900,659
14 Amazon Web Services, Inc. 410 Terry Avenue North Seattle, WA 98109 USA	John Felton Chief Financial Officer Email - jarea@amazon.com Phone - 206-266-4064	Trade Payable				\$ 867,821
15 Aon Risk Services Northeast, Inc. 200 E Randolph Street Chicago, IL 60601 USA	Darren Zeidel General Counsel Email - darren.zeidel@aon.com Phone - 847-442-0622	Trade Payable				\$ 313,822
16 Elxirr Digital, Inc. 2600 Network Blvd Suite 570 Frisco, TX 75034 USA	Chris Jordan Chief Executive Officer Email - jordnm39@gmail.com Phone - 214-618-5000	Trade Payable				\$ 691,175
17 GuidePoint Security, LLC 1900 Reston Metro Plaza Suite 701 Reston, VA 20190 USA	Michael Annessa Chief Financial Officer Email - michael.annessa@guidepointsecurity.com Phone - 877-899-0132	Trade Payable				\$ 523,306
18 CoreCentric Solutions, Inc. 191 E. North Avenue Carol Stream, IL 60188 USA	Sarah Chalawa Chief Financial Officer Email - schalawa@corecentricsolutions.com Phone - 630-216-5000	Trade Payable				\$ 478,822
19 Protagon Display, Inc. 719 Tapscott Road Toronto, Ontario M1X 1A2 Canada	Larry Titchner Chief Executive Officer Email - ltitchner@protagon.com Phone - 416-293-9500	Trade Payable				\$ 407,897
20 Zuora, Inc. 101 Redwood Shores Pkwy Redwood City, CA 94065 USA	Todd McElhatton Chief Financial Officer Email - tmcelhatton@zuora.com Phone - 888-976-9056	Trade Payable				\$ 349,257
21 Oracle America, Inc. 2300 Oracle Way Austin, TX 78741 USA	Stuart Levey Chief Legal Officer Email - stuart.levey@oracle.com Phone - 737-867-1000	Trade Payable				\$ 334,280
22 Apps Associates, LLC 40 Nagog Park #105 Acton, MA 01720 USA	Jill Quintiliani Chief Financial Officer Email - jill.quintiliani@appsassociates.com Phone - 978-399-0230	Trade Payable				\$ 297,987
23 Commission Junction, Inc. 530 Montecito Street Santa Barbara, CA 93103 USA	Santi Pierini Chief Executive Officer Email - santi.pierini@cj.com Phone - 800-761-1072	Trade Payable				\$ 293,146
24 Anaplan, Inc. 1450 Brickell Ave Miami, FL 33131 USA	Hemant Kapadia Chief Financial Officer Email - hemant.kapadia@anaplan.com Phone - 415-742-8199	Trade Payable				\$ 285,167
25 Guangdong Donlim Intelligent Electrical Appliances Co., Limited No. 26 Shunye East Road Xingtian Town Shunde District Foshan City, Guangdong 528322 China	Stoney Chan Sales & Marketing Manager Email - stoney_chan@donlim.com Phone - 86-0757-25333888	Trade Payable				\$ 266,663
26 Act Digital US, Inc. 185 Alewife Brook Parkway Suite 210 Cambridge, MA 02139 USA	Cintya Marur Executive Director Email - cintya.marur@actdigital.com Phone - 774-225-9044	Trade Payable				\$ 231,704
27 Skadden, Arps, Slate, Meagher and Flom, LLP One Manhattan West New York, NY 10001 USA	Noah J. Puntus Chief Financial Officer Email - noah.puntus@skadden.com Phone - 914-750-3550	Professional Services				\$ 209,150
28 VIRA Insight, LLC 2701 South Valley Parkway Lewisville, TX 75067 USA	Jeff Jones Chief Executive Officer Email - jjones@virainsight.com Phone - 800-366-2345	Trade Payable				\$ 207,507

Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
				Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
29 United Parcel Service, Inc. 55 Glenlake Parkway NE Atlanta, GA 30303 USA	Brian Dykes Chief Financial Officer Email - bdykes@ups.com Phone - 404-828-6000	Trade Payable				\$ 201,260
30 Amazon.com, Inc. 2127 7th Ave. Seattle, WA 98109 USA	Brian Olsavsky Chief Financial Officer Email - olsavsky@amazon.com Phone - 206-266-1000	Retailer Promotions and Discounts Program Liability	Contingent, Unliquidated			Undetermined

Fill in this information to identify the case:Debtor name **iRobot Corporation, et al.**United States Bankruptcy Court for the: DISTRICT OF DELAWARE

Case number (if known) _____

☐ Check if this is an amended filingOfficial Form 202**Declaration Under Penalty of Perjury for Non-Individual Debtors**

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☐ *Schedule A/B: Assets—Real and Personal Property* (Official Form 206A/B)
- ☐ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☐ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☐ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☐ *Schedule H: Codebtors* (Official Form 206H)
- ☐ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)
- ☐ Amended Schedule _____
- ☒ *Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders* (Official Form 204)
- ☒ Other document that requires a declaration **Consolidated Corporate Ownership Statement and List of Equity Holders**

I declare under penalty of perjury that the foregoing is true and correct.

Executed on **12/14/2025****X /s/ Karian Wong**

Signature of individual signing on behalf of debtor

Karian Wong

Printed name

Chief Financial Officer

Position or relationship to debtor

**OMNIBUS WRITTEN CONSENT OF THE
GOVERNING BODIES OF THE UNDERSIGNED ENTITIES
December 14, 2025**

The undersigned, being all of the directors of each board of directors or the legal representatives or the sole member, as applicable (each, a “Governing Body”), of the undersigned entities (each, a “Company” and collectively, the “Companies”), do hereby consent and approve in writing, as of the date first written above, pursuant to the provisions of applicable law as to each Company, and the respective organizational documents of each of the Companies, as applicable, to the adoption of the following resolutions, and each and every action shall have the same force and effect as if taken, approved or adopted by affirmative vote at a duly convened meeting of the applicable Governing Body.

Chapter 11 Filing

WHEREAS, in the first quarter of 2025, the board of directors of iRobot Corporation (“iRobot”) appointed Neal P. Goldman as an independent director of iRobot and established the Strategic Process Transaction Committee of the board (the “Special Committee”);

WHEREAS, the Companies are undertaking various transactions and actions contemplated herein, including the commencement of chapter 11 cases by the Companies set forth in **Exhibit A** (each, a “Debtor Company” and collectively, the “Debtor Companies”), the consensual use of Cash Collateral (as defined herein), and the entry into the Restructuring Support Agreement (as defined herein) by the Companies set forth in **Exhibit B** (each, a “RSA Company Party” and collectively, the “RSA Company Parties”) (the transactions and actions described herein collectively, the “Restructuring Transactions”).

WHEREAS, prior to the date hereof, the Governing Bodies and Special Committee have met, as applicable, considered the Restructuring Transactions described herein, determined them to be the best interests of iRobot, its creditors, and other parties in interest, and recommended that iRobot authorize the Restructuring Transactions.

WHEREAS, the respective Governing Body of each Company has considered the financial and operational condition of such Company, including the historical performance of the Companies, the assets of the Companies, the current and long-term liabilities of the Companies, and presentations by the management and the financial and legal advisors of such Company regarding the liabilities and liquidity situation of the Companies, the strategic alternatives available to them and the effect of the foregoing on such Company’s business, and solely with respect to the Debtor Companies, the relative risks and benefits of pursuing cases under the provisions of chapter 11 of title 11 of the United States Code (the “Bankruptcy Code”).

WHEREAS, the respective Governing Body of each Company has consulted with the management and the financial and legal advisors of such Company and fully considered

each of the strategic alternatives available to such Company, including the Restructuring Transactions.

WHEREAS, the respective Governing Body of each Debtor Company has reviewed and considered its need to employ individuals and/or firms as counsel, professionals, consultants or financial advisors to represent and assist such Debtor Company in carrying out its duties in connection with the cases under the Bankruptcy Code.

WHEREAS, the respective Governing Body of each of iRobot US Holdings LLC and iRobot Holdings LLC (the “Amending Parties”) has determined that it is advisable and in the best interests of the respective Companies, its creditors, and other parties in interest, to amend the limited liability company agreements of the Companies, (a) as set forth on Exhibits C attached hereto (the “Organizational Document Amendments”), the terms of which hereby are incorporated by reference herein, and (b) to be effective as of immediately prior to filing the Chapter 11 Cases (as defined below).

WHEREAS, the capacity of the Amending Party in respect of the Company set forth in the immediately preceding recital is referred to herein as the Amending Party’s “Amending Capacity” with respect to such Company.

NOW, THEREFORE, BE IT,

Restructuring Support Agreement

RESOLVED, that in the judgment of the respective Governing Body of each RSA Company Party, it is desirable and in the best interests of each such Company, its creditors and other parties in interest, that such Company shall be, and hereby is, authorized to enter into that certain restructuring support agreement (the “Restructuring Support Agreement”) by and among the RSA Company Parties and Shenzhen PICEA Robotics Co., Ltd. (f/k/a Shenzhen 3irobotix Co., Ltd.) (“Picea”), substantially in the form presented to each such Governing Body on or in advance of the date hereof, with such changes, additions, and modifications thereto as an Authorized Officer executing the same shall approve, such approval to be conclusively evidenced by an Authorized Officer’s execution and delivery thereof, and perform the obligations under the Restructuring Support Agreement.

RESOLVED, that Gary Cohen, Jeff Engel, Karian Wong, and Kevin Lanouette (each, an “Authorized Officer” and together the “Authorized Officers”), acting alone or with one or more other Authorized Officers be, and hereby is, authorized, empowered and directed to enter into, on behalf of each RSA Company Party, the Restructuring Support Agreement, and to take any and all actions necessary or advisable to advance such RSA Company Party’s rights and obligations therein, including filing pleadings; and in connection therewith, each Authorized Officer, with power of delegation, is hereby authorized and directed to execute the Restructuring Support Agreement on behalf of each RSA Company Party and to take all necessary actions in furtherance of consummation of such agreements’ terms.

Chapter 11 Cases

RESOLVED, that in the judgment of the respective Governing Body of each Debtor Company, it is desirable and in the best interests of such Debtor Company, its creditors, and other parties in interest, that such Debtor Company shall be, and hereby is, authorized to file or cause to be filed voluntary petitions for relief (the “Chapter 11 Cases”) under the provisions of chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”).

RESOLVED, that each of the Authorized Officers, acting alone or with one or more other Authorized Officers be, and hereby are, authorized, empowered and directed to execute and file on behalf of each Debtor Company all petitions, schedules, lists and other motions, papers, or documents, and to take any and all action such Authorized Officer deems necessary or proper to obtain such relief, including, without limitation, any action necessary to maintain the ordinary course operation of each Debtor Company’s business.

Retention of Professionals

RESOLVED, that each of the Authorized Officers be, and hereby is, authorized and directed to, in the name of and on behalf of each applicable Debtor Company, employ the law firms of Paul, Weiss, Rifkind, Wharton & Garrison LLP (“Paul, Weiss”) and Young Conaway Stargatt & Taylor, LLP (“Young Conaway”) as general bankruptcy counsel to represent and assist each such Debtor Company in carrying out its duties under the Bankruptcy Code, and to take any and all actions to advance such Debtor Company’s rights and obligations, including filing any pleadings; and in connection therewith, each Authorized Officer, with power of delegation, is hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed an appropriate application for authority to retain the services of Paul, Weiss and Young Conaway.

RESOLVED, that each of the Authorized Officers be, and hereby is, authorized and directed to employ Alvarez & Marsal Holdings, LLC (“A&M”) as investment banker and financial advisor to each such Debtor Company in connection with the Chapter 11 Cases and in connection therewith, each Authorized Officer, with power of delegation, is hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed an appropriate application for authority to retain the services of A&M.

RESOLVED, that each of the Authorized Officers be, and hereby is, authorized and directed to, in the name of and on behalf of each applicable Debtor Company, employ Stretto, Inc. (“Stretto”) as notice, claims, and solicitation agent and administrative advisor to represent and assist each such Debtor Company in carrying out its duties under the Bankruptcy Code, and to take any and all actions to advance such Debtor Company’s rights and obligations; and in connection therewith, each Authorized Officer, with power of delegation, is hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed appropriate applications for authority to retain the services of Stretto.

RESOLVED, that each of the Authorized Officers be, and hereby is, authorized and directed to, in the name of and on behalf of each applicable Debtor Company, employ any other professionals to assist each such Debtor Company in carrying out its duties under the Bankruptcy Code; and in connection therewith, each Authorized Officer, with power of delegation, is hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers and fees, and to cause to be filed an appropriate application for authority to retain the services of any other professionals as necessary.

RESOLVED, that each of the Authorized Officers be, and hereby is, with power of delegation, authorized, empowered and directed to, in the name of and on behalf of each applicable Debtor Company, execute and file all petitions, schedules, motions, lists, applications, pleadings, and other papers and, in connection therewith, to employ and retain all assistance by legal counsel, accountants, financial advisors, and other professionals and to take and perform any and all further acts and deeds that such Authorized Officer deems necessary, proper, or desirable in connection with each such Debtor Company's Chapter 11 Case, with a view to the successful prosecution of each such case.

Cash Collateral and Adequate Protection

RESOLVED, that in the judgment of the respective Governing Body of each Debtor Company, it is desirable and in the best interests of such Debtor Company, its creditors and other parties in interest, that each Debtor Company will obtain benefits from the use of collateral, including cash collateral, as that term is defined in section 363(a) of the Bankruptcy Code (the "Cash Collateral"), which is, or may be determined to be, security for Picea as party to that certain *Credit Agreement*, dated as of November 24, 2025 (as amended, restated, modified, supplemented, or replaced from time to time in accordance with its terms prior to the Execution Date), by and among iRobot, as borrower, Santrum Hong Kong Co., Limited, as an affiliate of Picea ("Santrum") as administrative and collateral agent, and Santrum as the lender party thereto.

RESOLVED, that, in order to use and obtain the benefits of the Cash Collateral, and in accordance with section 363 of the Bankruptcy Code, each Debtor Company will provide certain adequate protection to Picea (the "Adequate Protection Obligations"), as documented in a proposed interim Cash Collateral order (the "Interim Cash Collateral Order") substantially in the form presented to each Governing Body of the Debtor Companies on or in advance of the date hereof, with such changes, additions, and modifications thereto as an Authorized Officer executing or authorizing the same shall approve, such approval to be conclusively evidenced by the submission thereof for approval to the Bankruptcy Court.

RESOLVED, that each Debtor Company, as debtor and debtor in possession under the Bankruptcy Code be, and hereby is, authorized to negotiate and incur the Adequate Protection Obligations and to undertake any and all related transactions on substantially the terms as contemplated under the Interim Cash Collateral Order (collectively, the "Adequate Protection Transactions") and any related documents (collectively, the "Adequate Protection Documents").

RESOLVED, that each Authorized Person is hereby authorized and directed, in the name and on behalf of each applicable Company, to take all such further actions, including to pay all fees and expenses, in accordance with the terms of the Cash Collateral Order and any documents in relation thereto (the “Cash Collateral Documents”), which shall, in such Authorized Person’s sole judgment, be necessary, proper, or advisable to perform such Company’s obligations under or in connection with the Cash Collateral Documents and the transactions contemplated therein and to carry out fully the intent of the foregoing resolutions;

RESOLVED, that each Authorized Person is hereby authorized and directed, in the name and on behalf of each applicable Company, to execute and deliver any amendments, supplements, modifications, renewals, replacements, consolidations, substitutions, and extensions of the Cash Collateral Documents, which shall, in such Authorized Person’s sole judgment, be necessary, proper, or advisable.

Organizational Document Amendments

RESOLVED, that the Amending Party, acting in its Amending Capacity with respect to the applicable Company, hereby approves the Organizational Document Amendment, such that the Organizational Document Amendment shall be effective immediately prior to the filing of the first Petition to be filed by any of the Companies;

RESOLVED, that the Amending Party, each acting in its Amending Capacity with respect to its applicable Company, hereby authorize and direct the Authorized Officers, and any one of them, to prepare, execute and deliver, in the name and on behalf of the Company, such agreements, documents or other instruments as any Authorized Officer may deem necessary, proper, or advisable to evidence the Organizational Document Amendment approved by the immediately preceding resolution; provided, that nothing in this resolution is intended to imply that any such agreement, document or instrument is so needed, the intent of this resolution being that the immediately preceding resolution and Exhibit C attached hereto are, in and of themselves, sufficient to effect the Organizational Document Amendment approved thereby and the authority granted to the Authorized Officers in this resolution is merely supplemental thereto should any such Authorized Officer deem it necessary, proper, or advisable to otherwise or additionally document such Organizational Document Amendment.

General

RESOLVED, that, in addition to the specific authorizations heretofore conferred upon each Authorized Officer, each Authorized Officer (and his or her designees and delegates) be, and hereby is, authorized and empowered, in the name of and on behalf of each Company, to take or cause to be taken any and all such other and further action, and to execute, acknowledge, deliver, and file any and all such agreements, certificates, instruments, and other documents and to pay all expenses, including, but not limited to, filing fees, in each case as in such Authorized Officer’s (or his or her designees’ or delegates’) judgment, shall be necessary, advisable or desirable in order to fully carry out the intent and accomplish the purposes of the resolutions adopted herein.

RESOLVED, that the respective Governing Body of each Company has received sufficient notice of the actions and transactions relating to the matters contemplated by the foregoing resolutions, as may be required by the organizational documents of each Company, or hereby waives any right to have received such notice.

RESOLVED, that all acts, actions and transactions relating to the matters contemplated by the foregoing resolutions done in the name of and on behalf of each Company, which acts would have been approved by the foregoing resolutions except that such acts were taken before the adoption of these resolutions, are hereby in all respects approved and ratified as the true acts and deeds of each Company with the same force and effect as if each such act, transaction, agreement or certificate has been specifically authorized in advance by resolution of the respective Governing Body of each Company.

RESOLVED, that each Authorized Officer (and his or her designees and delegates) be, and hereby is, authorized and empowered to take all actions, or to not take any action in the name of each Company, with respect to the transactions contemplated by these resolutions hereunder, as such Authorized Officer shall deem necessary or desirable in such Authorized Officer's reasonable business judgment, as may be necessary or convenient to effectuate the purposes of the transactions contemplated herein.

This Consent may be executed in as many counterparts as may be required; all counterparts shall collectively constitute one and the same Consent.

[Remainder of page intentionally left blank; signature pages follow]

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

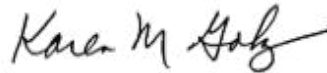
BOARD OF DIRECTORS OF iROBOT CORPORATION



Andrew Miller



Neal Goldman



Karen Golz



Michael Lopracco



Eva Manolis



Julien Mininberg



Michelle Stacy



Gary Cohen

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

iROBOT HOLDINGS US LLC

BY iROBOT CORPORATION, SOLE MEMBER

Signed by:

Karian Wong

F5F00004E2DF4EA...

Karian Wong

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

iROBOT HOLDINGS LLC

BY iROBOT US HOLDINGS, LLC, SOLE
MEMBER

Signed by:

Karian Wong

E5E60064E2DE4EA

Karian Wong

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

BOARD OF DIRECTORS OF iROBOT UK LTD., solely with respect to the authorization to enter into the RSA, as set forth above

Signed by:

Karian Wong

E5F60064E2DE4EA...

Karian Wong

Kevin Lanouette

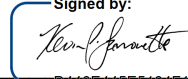
Jean-Jacques Blanc

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

BOARD OF DIRECTORS OF iROBOT UK LTD., solely with respect to the authorization to enter into the RSA, as set forth above

Karian Wong

Signed by:



D446E445E5184F1...

Kevin Lanouette

Jean-Jacques Blanc

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

BOARD OF DIRECTORS OF iROBOT UK LTD., solely with respect to the authorization to enter into the RSA, as set forth above

Karian Wong

Kevin Lanouette

DocuSigned by:

Jean Jacques Blanc

1E416FE1514745D

Jean-Jacques Blanc

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

iROBOT FRANCE SAS, solely with respect to the authorization to enter into the RSA, as set forth above

Signed by:

F5F60064E2DF4EA...

Karian Wong
General Manager

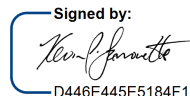
Kevin Lanouette
President

Nicolas Meurger
General Manager

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

iROBOT FRANCE SAS, solely with respect to the authorization to enter into the RSA, as set forth above

Karian Wong
General Manager

Signed by:

D446E445E5184F1...

Kevin Lanouette
President

Nicolas Meurger
General Manager

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

iROBOT FRANCE SAS, solely with respect to the authorization to enter into the RSA, as set forth above

Karian Wong
General Manager

Kevin Lanouette
President

DocuSigned by:

Nicolas MEURGER

97BA88E6CE5E478...

Nicolas Meurger
General Manager

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

**BOARD OF DIRECTORS OF iROBOT
IBERIA SL**, solely with respect to the
authorization to enter into the RSA, as set forth
above

Signed by:

Karian Wong

F5F60064E2DF4EA...

Karian Wong

IN WITNESS WHEREOF, the undersigned have executed these resolutions as of the date first set forth above.

iROBOT JAPAN G.K.

BY iROBOT CORPORATION, SOLE MEMBER,
solely with respect to the authorization to enter into
the RSA, as set forth above

Signed by:



D446E445E5184F1...

Kevin Lanouette

Exhibit A

Debtor Companies

	<u>COMPANY</u>
1.	iRobot Corporation
2.	iRobot US Holdings, LLC
3.	iRobot Holdings LLC

Exhibit B

RSA Company Parties

	<u>COMPANY</u>
1.	iRobot Corporation
2.	iRobot US Holdings, LLC
3.	iRobot Holdings LLC
4.	iRobot UK Ltd.
5.	iRobot Japan G.K.
6.	iRobot France SAS
7.	iRobot Iberia SL

Exhibit C**Organizational Document Amendment**

<u>COMPANY</u>	<u>AMENDING PARTY</u>
iRobot US Holdings, LLC	iRobot Corporation
iRobot Holdings LLC	iRobot US Holdings LLC

The Limited Liability Company Agreement of the entity set forth in the table above, as thereafter amended, is, and hereby is, amended as follows to include the following rider:

“Notwithstanding anything to the contrary herein or in the Act, no Member shall cease to be a member of the Company upon the happening to the Member of any of the events of bankruptcy described in Section 18-304 of the Act. The death, retirement, resignation, expulsion, incapacity, bankruptcy or dissolution of any or all Members in the Company, shall not cause a dissolution of the Company, and the Company shall continue in existence subject to the terms and conditions of this Agreement.”